McKee, M (2011) Circle Health is not like the John Lewis Partnership. BMJ (Clinical research ed), 343. d7897. ISSN 0959-8138 DOI: https://doi.org/10.1136/bmj.d7897

Downloaded from: http://researchonline.lshtm.ac.uk/61200/

DOI: 10.1136/bmj.d7897
PRIVATE SOCIAL ENTERPRISE

Circle Health is not like the John Lewis Partnership

Martin McKee professor of European public health
London School of Hygiene and Tropical Medicine, London WC1H 9SH, UK

It is nonsense to describe Circle Health as a “John Lewis style social enterprise.” As the Observer has described in some detail, it is a loss making private business with financial arrangements that are far more complex than this article portrays. Staff shares amount to only 49% of the total number of shares, and the staff’s decision making powers are far less than even this suggests. It would have been more helpful if, instead of trotting out the official line on this bizarre exercise, we could have had a serious discussion about how Circle Health can possibly make any money from this venture—given that this has baffled many independent commentators—and why so many hedge fund managers have rushed to invest in it. Is it simply a loss leader for richer pickings elsewhere? Something doesn’t add up.

Competing interests: None declared.

1 Hawkes N. NHS hospital is taken over by a private social enterprise. BMJ. 2011;343:d7341. (11 November.)

Cite this as: BMJ 2011;343:d7897

© BMJ Publishing Group Ltd 2011

martin.mckee@lshtm.ac.uk